

Saratoga County Water Authority Performance Measures

Goals/Outcomes	Performance Measures
1. Move toward revenues matching or exceeding expenses; effective budget control and procurement	a. Annual budget b. Amount of service fee payment c. Quality of SCWA bond rating d. Procurement practice review e. expansion of customer base
2. Delivery of safe, quality potable water	a. Annual Drinking Water Report
3. Compliance with all ABO requirements and applicable agency standards and requirements	a. Continuing self-audit b. Any applicable review or audit
4. A safe working environment for SCWA employees	a. Review of accident reports
5. Protection of Infrastructure/Condition of Facilities	a. Annual inspection by consulting engineer b. Number of water main breaks

List of Performance Goals

(The performance measures are set forth above and are grouped together with their corresponding organizational goal.)

Additional Questions:

1. *Have the board members acknowledged that they have read and understood the mission statement of the Authority?*

The Board approved the Mission Statement at the March 24, 2011 Board meeting.

2. *Who has the power to appoint the management of the authority?*

The Board has the authority to appoint the officers of the Authority pursuant to New York State Public Authorities Law § 1199-eee (12) and Article IV Sections 1-5 of the Authority's By-Laws.

3. *If the board appoints management, do you have a policy you follow when appointing the management of the authority?*

Article IV of the Authority's By-Laws sets for the responsibilities of each of the offices of the Authority. The Board seeks out candidates after thorough review of qualifications, including education, experience and professional expertise.

4. *Briefly describe the role of the board and the role of the management in the implementation of the mission.*

The Board sets the overall policy for the Authority and oversees the Executive Director and other officers in the effective and ethical management of the Authority. Management implements the policies and programs approved by the Board and reports to the Board on progress.

The Board meets on a monthly basis and monitors adherence to the goals and policies of the Authority. With the aforementioned in mind, management develops a proposed annual budget, including specific program expenditures. The proposed budget is then reviewed in detail by the Board. After a detailed review by the Board, consistent with the mission and other policies of the Board, the Board determines whether to approve same. Following approval, the Board may approve revisions over the course of the fiscal year, as it deems necessary. On a monthly basis, the Board receives a listing of all expenditures by the Authorities and reviews same and decides to authorize or not authorize expenditures. In addition, the Board oversees and approves all the provisions included in the Annual Report Sections 2800 of the Public Authorities Law.

5. *Has the board acknowledged that they have read and understood the responses to each of these questions.*

The Board met on March 24, 2011 at which time all questions and responses were made. All members in attendance acknowledged that they understood the responses to each of the questions.